



GOVERNING BODY

Agenda Item No.	09
Reference No.	IESCCG 19-64
Date.	26 November 2019

Title	Ipswich and East Suffolk (IES) Alliance Transformation Fund Update	
Lead Chief Officer	Richard Watson: Deputy Chief Executive and Director of Transformation and Strategy	
Author(s)	Richard Watson: Deputy Chief Executive and Director of Transformation and Strategy	
Purpose	To update the Governing Body on: <ul style="list-style-type: none"> • Delivery of the 2018/19 IES Alliance Transformation Fund • Allocation of the 2019/20 IES Alliance Transformation Fund 	
Applicable CCG Clinical Priorities:		
1.	To promote self care	x
2.	To ensure high quality local services where possible	x
3.	To improve the health of those most in need	x
4.	To improve health & educational attainment for children & young people	x
5.	To improve access to mental health services	x
6.	To improve outcomes for patients with diabetes to above national averages	
7.	To improve care for frail elderly individuals	x
8.	To allow patients to die with dignity and compassion and to choose their place of death where appropriate	x
9.	To ensure that the CCG operates within agreed budgets	x
Action required by Governing Body:		
The Governing Body is requested to note the; <ul style="list-style-type: none"> • Delivery of the 2018/19 IES Alliance Transformation Fund • Allocation of the 2019/20 IES Alliance Transformation Fund. 		

1. 2018/19 Transformation Fund

- 1.1 In 2018/19 the CCG agreed to develop a Transformation Fund to the value of £3.5m for which bids were received and evaluated by an Alliance Panel for funding. Appendix one sets out the list of the successful bids and an update on progress against each one. The Project Management Office (PMO) for the CCG has RAG rated each one against a number of criteria and continues to monitor each monthly via project highlight reports through to the Finance Performance Committee. Evaluations of each funded scheme are beginning to be timetabled (see appendix one for date) with evaluation of each taking place towards the latter part of the project and will be shared with the Clinical Executive and appropriate Alliance Programme Board.

2. 2019/20 Transformation Fund

- 2.1 Building on our approach in 2018/19 for 2019/20 the CCG asked the Alliance to develop and prioritise proposals for Transformation Funding investment of approximately £4.69million on a non-recurrent basis plus an additional £600k reallocation of funding from a scheme which did not go forward the year before. The Alliance Board considered this and how such a Fund could be best utilised to complement other national, ICS and CCG funds to deliver its agreed strategy and priorities for action.

- 2.2 The Governing Body agreed in May 2019 that the funding is distributed as follows:

1. Joined Up Care and End of Life (£700k)
2. Enabling You to Stay Well and Prevention (£700k)
3. Mental Health (£700k)
4. One Team (£500k)
5. Digital (£500k)
6. Children and Young People (£600k)
7. Cross cutting requirements and contingency (£990k)

- 2.3 A template was developed for completion of all Transformation Fund cases for one (or more) of the above priorities. Completed templates have been discussed with the appropriate Senior Responsible Officer (SRO) and then considered by the appropriate Programme Board where a decision has been reached whether to recommend funding to the Alliance Board and then to the CCG for final approval.

- 2.4 The funding identified is non-recurrent revenue to be allocated during the financial year 2019/20. It is not intended to support business as usual activities or service capacity gaps unless it can be demonstrated that this would deliver transformational change or return on investment.

- 2.5 All successful proposals will need to complete a benefit realisation document at an agreed point (defined in the proposal) to confirm how the funding has been used and the benefits gained. The process is being managed via the CCG PMO.

- 2.6 Appendix Two outlines the current list of approved schemes for each of the priorities named above. As of November 2019 £4.3m has been allocated with £959k left remaining.

3. Patient and Public Engagement (if appropriate)

- 3.1 Patient and public engagement is an element of the proposed template for all proposals.

4. Recommendation

4.1 The Governing Body is requested to note the:

- 1) Delivery of the 2018/19 Ipswich and East Suffolk Alliance Transformation Fund, and;
- 2) Allocation of the 2019/20 Ipswich and East Suffolk Alliance Transformation Fund.

Appendix One: 2018/19 Alliance Transformation Fund Schemes

id Reference	Bid Title	Description of Project	Partner org	Amount Recommended for Award	Spend to Date	Overall Project RAG	Status	Project report due
ES002	HENRY	Proposing to embed the HENRY approach across our Children’s Centres in Suffolk (excluding Waveney). HENRY is evidence-based and focuses on both ‘message’ and ‘messenger’ to create the conditions for change and to support families to adopt healthier lifestyles.	SCC	£61,776	£61,776		New teams have sustained some staff movement - which means lots of staff trained are no longer in the service. Plans in place to train new staff and some courses moved to post March 2020.	April 2020
ES003	Atrial fibrillation – detection using pharmacists	The project will see an Alivecor AF testing device and corresponding mini I-pad be delivered to 30 participating pharmacists across Ipswich and East Suffolk.	CCG	£18,400	£1,805		15 pharmacies in Ipswich and East Suffolk have expressed an interest in taking part in the pilot. 3 Kardia devices have been purchased and given to practices within the Suffolk Primary Care area and Nokia phones have been sent out to practices that required a support device. OneLifeSuffolk: 10 of the Kardia devices will be given to OneLife Suffolk to be used in Healthchecks. A further order of phones will be undertaken to support the Kardia devices for OneLife Suffolk	TBC
ES004	Stepping Home Project	This proposal will deliver both a better insight, recording and analysis of non-medical DTOC, and evidence based pathways delivering DTOC solutions. Through a systems leadership approach this will drive change and build collaboration across public services and better outcomes will be secured for patients at optimum cost.	East Suffolk Council	£87,500	£87,500		10 have been accommodated to date Total bed day savings to date are 276, approximately £110,400 of savings to the health and social care system. In total 4 other patients have been assisted in October with grab rails, key safes and de-cluttering. A cumulative estimate of savings from this extra type of support (patients who we don't accommodate) are £54,550. Therefore total savings from patients temporarily re-housed, and other assistance is estimated to be in the region of £164,950. 135 patients have been assisted through this project.	April 2020
ES007	Delivering our Ipswich and East Suffolk Trusted Assessment Priorities	This proposal is to fund a one-off resource for a 1.0 WTE Band 6 SystmOne analyst for 1 year and 1.0 WTE SystmOne trainer for 6 months to overhaul, restructure, and support the reimplementation of the SystmOne assessment templates under the direction of appropriate clinical staff/groups	ESNEFT	£39,000	£13,990		Overall project has paused due to resignation of post holder and vacancy. Project will now sit with ESNEFT as part of Technology and Proactive Prevention Workstreams within the monthly Community Transformation Programme Board and also through the newly formed Community IT Digital Strategy Board.	TBC

ES015	imPACT 4 Young People	Two distinct organisations will work as one team: CYP-centred charity Suffolk Young People's Health Project (also known as 4YP) and parent/carer group Parents and Carers Together (PACT). This co-produced work provides wraparound support for the whole family unit, in line with the Alliance Vision of co-ordinating services around the individual.	VCS	£8,621	£8,621		Project behind with delivery due to how the original group was planned. Review of the first group had occurred and adjustments to delivery are being finalized. Group 2 is starting to be planned to start in November PACT parent support is going very well	February 2020
ES017	Information Sharing – Increasing the number of patients who make decisions on record sharing.	This proposal is to fund a strong public awareness campaign in various forms to enable wide reaching awareness about patient health records.	CCG	£25,000	£13,190		Statistics provided by NHS Digital show that Ipswich & East Suffolk CCG is 5th nationally. Figures for Summary Care Record additional information shows Ipswich & East Suffolk CCG = 19.6% Nationally this is 4.5% Record Sharing decisions are continuing to increase at approx. 1% per month. This is very positive news and the increase is likely to continue after the end of transformation funding.	TBC
ES021	Living Life to the Full – Primary Care based E-Cognitive Behavioural Therapy and life skills course	This proposal recommends a roll out of LLTTF to the remaining 27 East Suffolk GP practices which includes the relevant online resources and practitioner support within Wellbeing Suffolk as part of the solution to support the increase in access.	NSFT/CCG	£78,840	£67,342		Fully mobilised with between 140 & 150 people logged onto LLTTF each month between April and July 2019.	TBC
ES022	Primary Care - Mental Health & Emotional Wellbeing Education	We propose to develop an evidence-based programme of mental health and emotional wellbeing educational sessions for primary care staff (which will count towards the primary care requirements for the credit based system of recording CPD, i.e. minimum of 50 hours of credits per annum for a GP and 35 hours over three years for nurses).	CCG	£60,000	£9,363		Sessions delivered include Personality Disorders consultation skills, anxiety and depression, dementia, Learning Disabilities, early intervention in psychosis session and Charlie Waller Memorial Trust delivered the CYP session.	TBC

ES023	Oxygen Services Lead for Home Oxygen Assessment and Review Service (HOS-AR)	Accelerated review of all oxygen service patients to ensure optimal care.	ESNEFT	£17,000	£17,000		This project completed in April 2019 The original plan has only partially been implemented and currently there is no agreed funding to proceed at this time. However, regular home oxygen reviews continue to be undertaken by the COPD Team and we are implementing clinic based reviews for mobile patients in line with the original plan.	Awaiting project evaluation
ES025	Respiratory HOT Clinic	Establishment of a Respiratory 'HOT Clinic'. The Community respiratory team will run a rapid access clinic to help people with COPD to avoid hospital admission.	ESNEFT	£28,000	£28,000		This project completed in April 2019 Despite the Hot Clinics not being agreed on an ongoing basis, we are continuing with the competency development and training for the Band 7 Nurses for Firmer training in line with Diagnostic Imaging Protocol applications for training completed. Project has not been fully operational in March 19 due to staff sickness	Awaiting project evaluation This has not been completed due to sickness of Clinical Lead
ES026	myHeart Self Management App	Purchase of 1000 licences, of a self management App called 'myHeart'.	CCG/ ESNEFT	£46,500	£46,500		This project has been merged into ES060 Patient Portal	TBC
ES029	High Intensity Users of Urgent Care – Our system approach for how manage this cohort of patients	The HIU Coordinator, will work with urgent care services (111, GP OOH, Ambulance, Hospital A&E, NSFT), to identify a rolling cohort of approximately 40 patients (annually), using an agreed frequency/risk algorithm to prioritise patients for discussion/action at monthly meetings.	CCG	£76,739	£76,739		Fully Mobilised This project is linked with ES053 and provided a Police Officer to work with the HIN Team. Suffolk Police were successful in other funding to enable the post to be for 2 years. Officer started at the end of July 19 East Suffolk Cohort was being checked with ESNEFT High Intensity User team prior to agreement.	TBC
ES031	Support for STP NHS Diabetes Prevention Programme (DPP) Implementation	To make sure the NHS DPP is successful in Suffolk and North East Essex STP by ensuring in primary care that the correct number of referrals are created leading to Initial Assessments (IAs) carried out by the lifestyle provider.	CCG	£15,000	£15,000		The NHS DPP continues to trend above trajectory across the whole of the ICS.	NA
ES032	Community Connectors – Social Prescribing across Ipswich and East Suffolk	This proposal is key to the delivery of the Alliance vision in that it will build individual, community and system resilience and contribute towards delivering the Alliance 'Connecting Actions'	East Suffolk Council	£549,507	£549,507		All Areas now completed recruitment and most are now live. 2 Community Connectors x 6 INT areas (Eye and North West, Stowmarket, South Rural, Felixstowe, Woodbridge and Saxmundham & North East), £10k per INT area for Outreach plus management costs. Separate pot of £20k per INT area to be held by Suffolk Community Foundation for a Community Chest for VCSE organisations to bid into to deliver key activities. Referrals have picked up within East Suffolk with a significant	Meetings have commenced with Alliance Partners and UEA to start an independent evaluation of the programme over the next two years

							referral rate from care navigators.	
ES036	Beyond Admission	The ActivLives 'Beyond Admission' project will explore a new and innovative approach to help people transition from a hospital environment back into the community, by bringing community services closer to them. The project will have more of an 'outward' looking approach for inpatient services, to help people make stronger links with community services before they are discharged, to make their patient journey more enjoyable and increase their confidence	VCS	£8,640	£8,640		Sessions have been undertaken at Woodlands, Bluebird Lodge and Ipswich Hospital.	December 2019
ES039	Active Schools Programme	The Active Schools programme will work directly with 10 primary schools in Babergh and Mid Suffolk (IECCG area) to provide a focussed and targeted intervention to increase participation in physical activity among children.	West Suffolk Councils	£15,000	£15,000		* 3 schools are sending staff to the Suffolk PE & Sport Conference for professional CPD. * 6 staff members are attending an area specific CPD session with Youth Sport Trust on 4th November. * Action plan review meeting carried out with Abbots Hall.	April 2020
ES040	The Feelings Group	Our proposal contributes to effective change by providing early intervention in respect of children being given effective tools to manage their feelings and emotions. To be able to do this, we are proposing the wider roll out of The Feelings Group across the area of Suffolk.	SCC	£3,750	£3,750		Further training for facilitators in Sept and October	April 2020

ES041	Whole system approach to addressing parental substance misuse / poor mental health and impact on Children and Young People	This proposal seeks to embed a system understanding and implementation of effective response to early identification of parental alcohol misuse and poor mental health,	SCC	£80,582	£80,582		Family Co-ordinator Continues to make links with partners & provide support to families in service Family Recovery Worker post appointed to Meeting held with stakeholders to develop family support network, SFC, Icenl & Adfam joining together to deliver family support	TBC
ES043	Community Health Care Assistants	Pilot project to recruit 4 community based HCAs who will visit housebound (including care home and nursing home) and frail patients registered with GP surgeries across Ipswich and East Suffolk under the direction of the GP surgeries in this locality. During home visits the HCAs will gather information on a number of themes according to a specially designed proforma.	SPC	£116,160	£116,160		Severe delay in recruitment has delayed the project. 2 of the 4 HCAs have started their induction Agreement that HCAs will be provided a list of housebound patients by practices ordered by Postcode, data of last review, date of birth. HCA with input from their team leader will coordinate their working week.	TBC
ES044	LD Annual Health Checks: Peer Educator Network	To fund a number of initiatives that will support the increase in uptake of Annual Health Checks for people with learning disabilities registered in GP Practices across Ipswich & East Suffolk and to educate and empower people to greater manage their own care (either independently or with support)	VCS	£31,518	£ 31,518		4 peer educators recruited Online workshop live, links to workshop on provider websites and advertised through social media and physical workshops Filmed a health check being undertaken 7 Workshops delivered in the East in September 19	December 2019
ES049	Speech, Language and Communication pathway	Makaton training for front line professionals, additional WellComm packs for Early Years/Health & Children's Centres and Speechlink in primary school settings.	SCC	£173,770	£173,770		Current roll out of Makaton training will be completed by the 31st March 2020. For the first cohort of 'train the trainer', five people have been trained to the required standard at which they can now apply for their tutor training and they are all in the process of doing this. 167 Suffolk primary schools (out of 258) having attended, or scheduled to attend, Language Link training. Relevant Pupil Referral Units will also be invited to attend. Last cohort of Language Link training will be held Nov 19. Speech Link training to be delivered by Specialist SLT Service in early 2020. WellComm packs received and distributed with the exception of packs for Health & Children's Centres which are have been delayed due to service changes to SCC Early Help services. Packs will be distributed to Children's Centres	March 2020

							Throughout Nov 19. Staff Nurses and HCPs will be trained in WellComm to enable effective screening of CYP aged 0-5 using the WellComm packs. Those identified as having SLCN will be referred to the new 'Let's Get Talking' programme. Training to be designed and delivered by Specialist SLT Service.	
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ES052	Discharge to Assess – 'A step between hospital and home' Combined care home & virtual ward model	ESNEFT and SCC are proposing that an integrated nursing, therapy and social care model is adopted at an appropriately well-established residential care home, where patients/customers can be safely transferred from Ipswich Hospital (Sproughton Ward), once medically stable and able to be assessed and cared for in the community. This service model would be an alternative environment for people to spend a short period of time. Instead of waiting for a joint health and social care assessment and a discharge destination plan to be agreed.	ESNEFT	£ 1,158,153	£ 1,158,153		83% of estimated discharge dates in October was achieved. Average LOS in October is 35 days Barthel Score shows an increase on discharge from the care home	6 month interim report completed
ES053	High Intensity Users of Urgent Care	A full time service manager, to lead on and develop a consistent and sustainable model of delivery that provides a managed system of	ESNEFT	£ 49,034	£ 49,034		Service Manager in post.	NA

		integrated support to HIU to the existing service						
ES055	Medicines Optimisation Interface Lead	This proposal is to have an Interface Pharmacist to lead on a number of key projects previously identified by the Joint CCG/Acute hospital Medicines Optimisation Board to ensure that patients get the right medicines at the right time in a cost-effective and safe manner.	ESNEFT	£76,999	£76,999		<p>Significant delay In recruitment process meant the pharmacist didn't start in post until September 19.</p> <p>The Interface pharmacist has received the general aim and objectives of the role:</p> <p>6. To review the interface policy in terms of drug quantities on discharge- considering the safe and effective discharge process for secondary care and ensuring patients are reviewed in primary care</p> <p>7. Cost efficiency priorities for Blood glucose testing strips.</p>	October 2020
ES056	Straight To Test for Patients with Suspected Colorectal Cancer in Ipswich & East Suffolk	We aim to design, setup and implement a long term 28 day Faster Diagnosis Scheme (FDS)/Straight to Test (STT) pathway. This will entail collaborating with GPs in order to streamline the referral process enable direct booking to virtual triage clinics. We aim to recruit, train and support two clinical nurse specialists to run the pathway.	ESNEFT	£102,338	£102,338		<p>First nurse started in June and second in September 19</p> <p>We have had a slow start but from 3rd week of November we have been promised 15 straight to test slots at IPH so this should pick up</p>	TBC
ES057	Robotic Process Automation (RPA) to Support Alliance Working	This proposal seeks investment to make the benefits of transformational 'virtual worker' technology, currently being used in the hospital, available to the whole Alliance.	ESNEFT	£80,000	£80,000		Technical delays but now progressing	TBC

ES058	Trans-cutaneous Bilirubinometers (TBR) machines in the community	Trans-cutaneous Bilirubinometer (TBR) machines are a non-invasive means of testing for levels of bilirubin in neonates, with high levels of this in newborns being a symptom of jaundice. The proposal is to issue all community midwifery hubs with a TBR device in order to reduce any delay in assessment of the baby and provide care closer to home.	ESNEFT	£36,190	£36,190		May report stated Bilirubinometers had been used 67 times and 60 of these babies were managed at home, of the 7 reviewed in the acute only 2 were admitted. This is a reduction in hospital reviews and admissions by 50% prior to using the equipment.	December 19
ES060	Patient portal	The Trust has plans to develop a patient portal to allow patients to access information about their care, communicate with clinicians and share updates about their health. Transformation funding will be used to bring forward the development of the portal to 2018-19.	ESNEFT	£147,500	£147,500		The funding is being used primarily to bring in external capacity to act as a joint development partner. Zesty Ltd has been appointed to provide this capacity. It has successfully developed similar portals at other hospital trusts. Phase 1a went live at Ipswich on 14/10/19	TBC
ES061	Speeding Up Cancer Treatment through the use of AI	The investment will pump prime ESNEFT to partner with the Institute of Analytics and Data Science at the University of Essex through a Knowledge Transfer Partnership collaboration. The collaboration will aim to apply machine learning innovation to the management of complex cancer pathways in order to reduce delays for patients, improve productivity and reduce costs.	ESNEFT	£67,375	£67,375		Following the re-starting of work in February, the work is on-going and expected to deliver the required outputs. Regular meetings with University to support the process.	TBC
ES063	Health education & empowerment for Refugees & Asylum Seekers	Support to vulnerable Asylum Seekers and Refugees in Suffolk to improve access to health services, increase knowledge of health issues and self-care, and directly improve the mental and physical health of particular vulnerable clients.	VCS	£9,790	£9,790		Current areas of focus include: <ul style="list-style-type: none"> •Diabetes - Liaising with CCG and ICS Health and Wellbeing around info and access to courses re diabetes in different languages. •Healthy Lifestyle - Info event for UASCS- 30 attended led to SRS meeting more new young people to join groups. Advice around drug/alcohol offered. •Cancer Awareness - session at Women's Group from Cancer Campaign in Suffolk - around breast self - care and healthy lifestyle. 	TBC

							<ul style="list-style-type: none"> Sugar in fizzy drinks awareness - regular demonstrations in Drop In and ESOL classes around sugar in fizzy drinks - target 40 clients 	
ES064	BME Health Awareness and Prevention Project (Ipswich and East Suffolk)	BSC's proposal consists of two key elements, namely the need for promoting a 'culture of prevention' relating to health matters and secondly, to work proactively and collaboratively with local stakeholders to address current challenges facing local health services in a methodical but culturally sensitive way.	VCS	£49,960	£49,960		<p>Around 8000 people attended the multicultural festival on the 1st September where we had an allocated health corner within our big information marquee. Stalls consisted of Livewell Suffolk who carried out health checks, Woodbridge Road Pharmacy giving advice on over the counter services, a nutritionist and a couple of GPs - Dr Imaad Khalid and Dr Chris Uzokwe speaking to the public about their general health.</p> <p>Our health awareness event on 24 September was held at Murrayside Community centre where around 60-80 people attended. Stallholders included 4YP, Healthwatch Suffolk, Woodbridge Road pharmacy who carried out health checks & Wellbeing Suffolk. Presentations were given by Dr Uzokwe on self care, Dr Khalid on healthy hearts, Mohammed Alom on pharmacy services and Dr Juno presentation included diet and nutrition. Workshops included craft session and the game of boccia.</p> <p>8 Indian restaurants and take aways took part in a session with a trained chef and nutritionist to cook together using healthier options that can then be incorporated into menus. The practical session was very informative and has reinforced the discussions so far with the proprietors to raise awareness of eating healthy and substitutes for them to consider that will be more beneficial to their customers health.</p>	December 2019

Priority	Joined Up Care and End of Life	Enabling You to Stay Well and Prevention	Mental Health	One Team	Digital	Children and Young People	Other	Total
Governance	Integrated Care Programme Board	Prevention, Social Prescribing and Self-Care Board	Mental Health Board	Local Workforce Action Group (to be joined by the SROs for Funding Decision Making)	Alliance Digital Board (in development).	CYP Board	Contingency Business Case for ESNEFT	
SRO's	Richard Watson & Paul Little	Maddie Baker-Woods & Dr Badri Padmananbhan	Richard Watson & Stuart Richardson	Mark Shenton, Crawford Jamieson & Lisa Nobes	Amanda Lyes, Shane Gordon & Tracy Lindeman	Allan Cadzow		
Allocation	700,000	700,000	700,000	500,000	500,000	600,000	989,600	4,689,600
Release of transformation funds following the ceasing of the virtual ward proposal	600,000							600,000
	1,300,000	700,000	700,000	500,000	500,000	600,000	989,600	5,289,600
Approved Spending plans								
Lofty Heights	50,000							50,000
Extension to IBCF of End of Life project	100,000							100,000
Stepping Home project	22,000							22,000
MH REACT element of bid is a commissioning gap of 4 days per week to meet 8-8 7 day service.	76,774							76,774
Frailty Interface Team (FIT) – 7 day cover in ED including a silver phone	34,308							34,308
Review of pharmacy team to ED	28,000							28,000
End of Life review outcome	233,938							233,938
Extension of Pathway 1 (assessment & reablement/rehab)	38,492							38,492
Extension of Pathway 1 (assessment & reablement/rehab)	4,282							4,282
Post Discharge Telephone follow up service	35,000							35,000
Extend High Intensity Users Project for 4 months until March '20 (project manager)	16,453							16,453
COPD Inpatient nursing service for weekends	28,258							28,258
7 day Working for Heart Failure Specialist Nursing	72,261							72,261
REACT – Health and Social Care Practitioner ☒	3,722							3,722
Felixstowe LIFT (Proactive Offer for Frailty in Felixstowe)	7,500							7,500
British Red Cross STARR	46,800							46,800
Post Falls Management Solution in Residential and Nursing Care Homes	154,800							154,800
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Healthy living for homeless individuals		70,000						70,000
Social Prescribing		537,869						537,869
Care Home Ward Round Christmas supplement		12,000						12,000
Reducing emergency respiratory admissions		46,000						46,000
Being well at home in winter (housebound patients)		14,000						14,000
BAME Health Awareness Project		20,000						20,000
								-
MCP Staff Costs			300,000					300,000
Mental Health Co-Production work			22,750					22,750
			4,500					4,500
			18,557					18,557
								-
Bid 1 Specialist Skills Trainer				62,577				62,577

Bid 2 End of Life Trainer				59,334				59,334	
Bid 3 Respiratory Support Role				31,289				31,289	
Bid 4 TNA Apprenticeships								-	
Bid 5 One Clinical Community Leadership Programme				201,300				201,300	
Bid 6 One Community Leadership Programme				130,500				130,500	
Bid 7 Non – Medical Community Training				15,000				15,000	
								-	
Neurodevelopmental quick wins							218,862	218,862	
Review of CYP Community services-2 Day Band 7 project resource to support service review							6,416	6,416	
Review of CYP Community services-Workshops							3,000	3,000	
Tier 3 weight management pilot							120,000	120,000	
Signs of Safety Workforce Development							72,000	72,000	
CYP Living Life to the Full CYP							12,000	12,000	
								-	
Master patient index						150,000		150,000	
Strategic outline case for ESNEFT EPR						146,000		146,000	
S1 for community and acute physiotherapy						79,000		79,000	
Care Homes NHS Mail						40,000		40,000	
S1 linking with SCC						85,000		85,000	
								-	
ESNEFT OBC resourcing plan (1/3rd)							900,000	900,000	
Total		952,588	699,869	345,807	500,000	500,000	432,278	900,000	4,330,542
Balance		347,412	131	354,193	-	-	167,722	89,600	959,058